MEMO





Date: November 16, 2012

To: Board of Directors

From: Roni Luckenbill, CEO

Subject: 2013 Budget Presentation

In preparation for the budget presentation at the November board meeting, the following documents are provided for your review:

- **Document 1: Tactical Planning Process**
- Document 2: Cost Center Budget
- Document 3: Line Item Budget
- Document 4: Notes for the Line Item Budget
- Document 5: Capital Budget
- Document 6: Budgeted Cash Sources & Uses Summary

The following board members reviewed the presentation and budget documents to provide input prior to the presentation to the board:

- 1. Karen Huelsman
- 2. Sue Matz
- 3. Mary Ann Knoop
- 4. Cheryl Tyler-Folsom

During the board meeting we will review, briefly, the process used in development of the budget. We welcome your questions.



