## MEMO

Attachment J

girl scouts building girls of courage confidence and character

Date:	April 5, 2011
To:	Board of Directors
From:	Nancy Dawes, Board Chair
Subject:	Board Monitoring – April Board Meeting

I have asked Ann Hartmann to serve as "Board Monitor" during the April board meeting. As a reminder, a different board member will be asked to serve as monitor at each meeting. The role of the monitor is as follows:

- 1. Observe board behavior and action throughout the meeting against Policy 3.1, Governing Style and Policy 3.3.7, Board Code of Conduct.
- 2. Identify areas in which the board demonstrated compliance with the policy, as well as those times in which the board was not in compliance with its policy.
- 3. Report observation to the board and submit observation form to secretary of the board.







## Board Monitoring Report – Form A Policy 3.1: Governing Style Policy 3.3: Board Code of Conduct

Board Monitor:

Date:

Policy	Examples of compliance	Examples of non-compliance	Comments
3.1a: The board will govern with an emphasis on outward vision rather than an internal preoccupation			
3.1b: The board will govern with an emphasis on encouragement of diversity in viewpoints			
3.1c: The board will govern with an emphasis on strategic leadership more than administrative detail			
3.1d: The board will govern with an emphasis on clear distinction of board and chief executive roles			
3.3.7: Members will be properly prepared for board deliberations.			

Overall rating for board at this meeting: